From: s47E(d)-certain operations of agencies

Sent: Friday, July 03, 2026 14:05

To: s47F-personal privacy @servicesaustralia.gov.au'; s47F-personal privacy; 's47F-personal privacy @acic.gov.au'; 's47F-personal privacy @afp.gov.au'; s47F-personal privacy; 's47F-personal privacy @ato.gov.au'; s47F-personal privacy; 's47F-personal privacy @dva.gov.au'; 's47F-personal privacy @ndiscommission.gov.au'

Cc: s47F-personal privacy; s47F-personal privacy; s47F-personal privacy; s47F-personal privacy; s47E(d)-certain operations of agencies; 's47E(d)-certain operations of agencies @acic.gov.au'; 's47E(d)-certain operations of agencies @servicesaustralia.gov.au'; 's47F-personal privacy @ag.gov.au'; 's47F-personal privacy @acic.gov.au'; s47F-personal privacy @afp.gov.au'; s47F-personal privacy; 's47F-personal privacy '; s47F-personal privacy; s47F-personal privacy @ato.gov.au'; s47F-personal privacy; 's47F-personal privacy @health.gov.au'; 's47F-personal privacy @Health.gov.au'; 's47F-personal privacy @education.gov.au'; s47F-personal privacy; s47F-personal privacy; s47F-personal privacy; s47F-personal privacy; s47F-personal privacy @ndiscommission.gov.au'; 's47F-personal privacy @servicesaustralia.gov.au'; 's47E(d)-certain operations of agencies @servicesaustralia.gov.au'; s47F-personal privacy @servicesaustralia.gov.au'; 's47F-personal privacy @servicesaustralia.gov.au'

Subject: Fw: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]

Dear IDC Members

I am writing to seek your FFT Inter-Departmental Committee (IDC) member endorsement to extend the current FFT Memorandum of Understanding (MOU) **from 30th June 2026 to 31st December 2026**.

The current MOU is attached. This written request is in line with Section 5a of the current MOU, where a decision can be made in writing by the IDC to extend the duration of the MOU.

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At the August IDC, we will put a proposal to IDC that will include how we will re-scope a new version of the MOU.

This document was released under the Freedom of Information Act 1982 by the National Disability Insurance Agency.

Can I please seek your response via return email by **COB 10th July?**

If you wish to discuss, please do not hesitate to reach out.

I will send communication to All FFT agencies regarding the outcome of this process, highlighting the extension of the current MOU and intention to have a new version in 2026.

Kind regards,

s47F-personal privacy

s47F-personal privacy **(she/her)**
Acting Branch Manager, Fraud Fusion Taskforce Capability
Integrity Transformation & Technology Services Group
National Disability Insurance Agency
M s47F-personal privacy
Email s47F-personal privacy@ndis.gov.au

Executive Assistant s47F-personal privacy | s47F-personal privacy@ndis.gov.au

Delivered by the National Disability Insurance Agency

NDIA acknowledges the Traditional Owners and Custodians of Country throughout Australia, and their continuing connection to land, sea and community. We pay our respects to them and their cultures, and to Elders past and present.



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From: s47F-personal priva
To: s47E(d)-certain operations of agencies
Cc: s47F-personal privacy
Subject: FW: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
Date: 13 July 2026 08:34:58
Attachments: image001.png
image002.png
image003.png
image004.png
image005.png
image006.png
image007.png
image008.png
image009.png
image010.jpg

OFFICIAL: Sensitive

Good morning Team
The 6mth extension of the current Fraud Fusion TF is endorsed from an ACIC perspective.
We look forward to the subsequent discussion regarding repositioning of the Taskforce and tweaks to the governance structure.
Regards
s47F-pers

s47F-personal privacy
Director | Serious Fraud
Operational Analysis | Mission Coordination & Analysis
Australian Criminal Intelligence Commission | First Nations Country
s47F-personal privacy @acic.gov.au |+s47F-personal privacy

First Nation artwork

I acknowledge the Traditional Custodians of the lands and waters where we live and work, and pay my respects to Elders past, present and future

From: s47F-personal privacy **On Behalf Of** s47E(d)-certain operations of agencies
Sent: Friday, 3 July 2026 2:05 PM
To: s47F-personal privacy @servicesaustralia.gov.au' ; s47F-personal privacy ; s47F-personal privacy ; s47F-personal privacy @afp.gov.au' ; s47F-personal privacy ; s47F-personal privacy @ato.gov.au' ; s47F-personal privacy ; s47F-personal privacy @dva.gov.au' ; s47F-personal privacy @ndiscommission.gov.au'
Cc: s47F-personal privacy ; s47F-personal privacy ; s47F-personal privacy ; s47F-personal privacy ; s47E(d)-certain operations of agencies ; s47E(d)-certain ; s47E(d)-certain operations of agen @servicesaustralia.gov.au' ; s47F-personal privacy @ag.gov.au' ; s47F-personal privacy ; s47F-personal privacy @afp.gov.au' ; s47F-personal privacy ; s47F-personal privacy ' ; s47F-personal privacy ; s47F-personal privacy @ato.gov.au' ; s47F-personal pri ; s47F-personal privacy @health.gov.au' ; s47F-personal privacy @Health.gov.au' ; s47F-personal privacy @education.gov.au' ; s47F-personal privacy ; s47F-personal privacy ; s47F-personal privacy ; s47F-personal privacy ; s47F-personal privacy @ndiscommission.gov.au' ; s47F-personal privacy @servicesaustralia.gov.au' ; s47E(d)-certain operations of agencies @servicesaustralia.gov.au' ; s47F-personal privacy @servicesaustralia.gov.au' ; s47F-personal privacy @servicesaustralia.gov.au'
Subject: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
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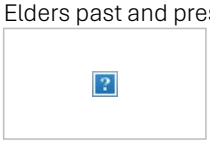
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Kind regards,
s47F-personal privac

s47F-personal privacy **(she/her)**
Acting Branch Manager, Fraud Fusion Taskforce Capability
Integrity Transformation & Technology Services Group
National Disability Insurance Agency
M s47F-personal privacy
Email s47F-personal privacy @ndis.gov.au
Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au



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ACIC Web Site: www.acic.gov.au

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From: s47F-personal privacy
To: s47F-personal privacy
Cc: s47F-personal privacy; s47E(d)-certain operations of agencies
Subject: RE: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
Date: 15 July 2026 18:23:16
Attachments: image008.png
image009.png
image010.png
image011.png
image012.png
image013.png
image001.gif

OFFICIAL: Sensitive

Hey mate,
I just want to confirm after our discussion is this sorted now? I reiterate it is supported by the AFP.
Cheers
s47F-pers

DETECTIVE SUPERINTENDENT s47F-personal privacy
PERFORMING THE ROLE OF COMMANDER CAFAC
CRIME COMMAND
Tel: s47F-personal privacy Ext: s47F-personal priva

Australian Federal Police

The Australian Federal Police acknowledges the Traditional Owners and Custodians of Country throughout Australia, and their continuing connection to land, sea and community. We pay our respects to First Nations people, culture and Elders past, present and emerging.

From: s47F-personal privacy
Sent: Monday, 13 July 2026 10:19 AM
To: s47F-personal privacy
Cc: s47F-personal privacy s47E(d)-certain operations of agencies
Subject: FW: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]

Good morning s47F-pers and s47F-personal pr

I am writing to seek your assistance on this IDC process underway. As you can imagine, it is an important process and I would like to communicate to All FFT agencies regarding the extension of the existing MOU, to allow time for us to create a refreshed version in the coming months.

Can I please seek your assistance in achieving a response from AFP?

I am happy to jump into a call

Kind regards,

s47F-personal privacy

s47F-personal privacy **(she/her)**

Acting Branch Manager, Fraud Fusion Taskforce Capability

Integrity Transformation & Technology Services Group

National Disability Insurance Agency

M s47F-personal privacy

Email s47F-personal privacy @ndis.gov.au

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Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au

NDIA logo

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From: s47F-personal privacy @ndis.gov.au> **On Behalf Of** s47E(d)-certain operations of agencies

Sent: Friday, 3 July 2026 1:35 PM

To: s47F-personal privacy @servicesaustralia.gov.au' <s47F-personal privacy @servicesaustralia.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @acic.gov.au' <s47F-personal privacy @acic.gov.au>; s47F-personal privacy @afp.gov.au' <s47F-personal privacy @afp.gov.au>; s47F-personal privacy @ag.gov.au>; s47F-personal privacy @ato.gov.au' <s47F-personal privacy @ato.gov.au>; s47F-personal privacy @education.gov.au>; s47F-personal privacy @dva.gov.au' <s47F-personal privacy @dva.gov.au>; s47F-personal privacy @ndiscommission.gov.au' <s47F-personal privacy @ndiscommission.gov.au>

Cc: s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47E(d)-certain operations of agencies @ndis.gov.au>; s47E(d)-certain operations of agencies @acic.gov.au' <s47E(d)-certain operations of agencies @acic.gov.au>; s47E(d)-certain operations of agencies @servicesaustralia.gov.au' <s47E(d)-certain operations of agencies @servicesaustralia.gov.au>; s47F-personal privacy @ag.gov.au' <s47F-personal privacy @ag.gov.au>; s47F-personal privacy @acic.gov.au' <s47F-personal privacy i@acic.gov.au>; s47F-personal privacy @afp.gov.au' <s47F-personal privacy @afp.gov.au>; s47F-personal privacy @afp.gov.au>; s47F-personal privacy @afp.gov.au>; s47F-personal privacy @ag.gov.au>; s47F-personal privacy @ato.gov.au' <s47F-personal privacy @ato.gov.au>; s47F-personal privacy @ato.gov.au>; s47F-personal privacy @health.gov.au' <s47F-personal privacy @health.gov.au>; s47F-personal privacy @Health.gov.au' <s47F-personal privacy @Health.gov.au>; s47F-personal privacy @education.gov.au' <s47F-personal privacy @education.gov.au>; s47F-personal privacy @dss.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndiscommission.gov.au' <s47F-personal privacy @ndiscommission.gov.au>; s47F-personal privacy @servicesaustralia.gov.au' <s47F-personal privacy @servicesaustralia.gov.au>;

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s47E(d)-certain operations of agencies@servicesaustralia.gov.au'
<s47E(d)-certain operations of agencies@servicesaustralia.gov.au>;
s47F-personal privacy@servicesaustralia.gov.au' <s47F-personal privacy@servicesaustralia.gov.au>;
s47F-personal privacy@servicesaustralia.gov.au' <s47F-personal privacy@servicesaustralia.gov.au>

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Executive Assistant s47F-personal privacy | s47F-personal privacy@ndis.gov.au

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From: s47F-personal privacy
To: s47E(d)-certain operations of agencies
Cc: s47F-personal privacy s47E(d)-certain opera
Subject: RE: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
Date: 06 July 2026 17:17:34
Attachments: image001.png
image002.png
image003.png

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OFFICIAL: Sensitive

Hi s47F-personal privacy
AGD is happy to endorse the proposed extension to the MOU.
Thanks
Sara
s47F-personal privacy
t. s47F-personal privacy | m. s47F-personal privacy | e. s47F-personal privacy @ag.gov.au

OFFICIAL: Sensitive

From: s47F-personal privacy **On Behalf Of** s47E(d)-certain operations of agencies
Sent: Friday, 3 July 2026 2:05 PM
To: s47F-personal privacy @servicesaustralia.gov.au' ; s47F-personal privacy ;
s47F-personal privacy @acic.gov.au' ; s47F-personal privacy @afp.gov.au' ; s47F-personal privacy ;
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s47E(d)-certain operations of agencies ; s47E(d)-certain operations of agencies @acic.gov.au' ;
s47E(d)-certain operations of agencies @servicesaustralia.gov.au' ; s47F-personal privacy ;
s47F-personal privacy @acic.gov.au' ; s47F-personal privacy r@afp.gov.au' ; s47F-personal privacy ; s47F-personal privacy '
; s47F-personal privacy ; s47F-personal privacy @ato.gov.au' ; s47F-personal privacy ; s47F-personal privacy @health.gov.au' ;
s47F-personal privacy @Health.gov.au' ; s47F-personal privacy @education.gov.au' ; s47F-personal privacy ;
s47F-personal privacy ; s47F-personal privacy ; s47F-personal privacy ;
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; s47F-personal privacy @servicesaustralia.gov.au'
Subject: For Action: COB 10/07 | FFT MOU - Extension of existing MOU
[SEC=OFFICIAL:Sensitive]

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s47F-personal privacy

s47F-personal privacy **(she/her)**
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National Disability Insurance Agency
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Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au



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From: s47F-personal privacy on behalf of s47F-personal privacy
To: s47E(d)-certain operations of agencies
Cc: s47F-personal privacy
Subject: FW: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL]
Date: 07 July 2026 14:37:10
Attachments: image001.png
image002.png
image003.png
Fraud Fusion Taskforce MOU 26-5-23.pdf

OFFICIAL

Hi s47F-personal privacy

We have no objections to the extension of the existing MOU.

Regards,

s47F-personal priv

s47F-personal privacy *on behalf of*
s47F-personal privacy

A/g Deputy Commissioner
Fraud and Criminal Behaviours | Compliance and Engagement Group
Australian Taxation Office

OFFICIAL

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Sent: Friday, 3 July 2026 2:05 PM

To: s47F-personal privacy @servicesaustralia.gov.au' s47F-personal privacy @servicesaustralia.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @acic.gov.au' <s47F-personal privacy @acic.gov.au>; s47F-personal privacy @afp.gov.au' s47F-personal privacy @afp.gov.au>; s47F-personal privacy @ag.gov.au>; s47F-personal privacy @ato.gov.au>; s47F-personal privacy @education.gov.au>; s47F-personal privacy @dva.gov.au' <s47F-personal privacy @dva.gov.au>; s47F-personal privacy @ndiscommission.gov.au' <s47F-personal privacy @ndiscommission.gov.au>

Cc: s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privac @ndis.gov.au>; s47E(d)-certain operations of agencies @ndis.gov.au>; s47E(d)-certain operations of agencies @acic.gov.au' <s47E(d)-certain ope @acic.gov.au>; s47E(d)-certain operations of agencies @servicesaustralia.gov.au' s47E(d)-certain operations of agencies @servicesaustralia.gov.au>; s47F-personal privacy @ag.gov.au' <s47F-personal privacy @ag.gov.au>; s47F-personal privacy @acic.gov.au' <s47F-personal privacy @acic.gov.au>; s47F-personal privacy @afp.gov.au' <s47F-personal privacy @afp.gov.au>; s47F-personal privacy @afp.gov.au>; s47F-personal privacy @afp.gov.au>; s47F-personal priv @ag.gov.au>; s47F-personal privacy @ato.gov.au>; s47F-personal p @ato.gov.au>; s47F-personal privacy @health.gov.au' <s47F-personal privacy @health.gov.au>; s47F-personal privacy @Health.gov.au' <s47F-personal privacy @Health.gov.au>; s47F-personal privacy r@education.gov.au' <s47F-personal privacy @education.gov.au>; s47F-personal privacy @dss.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndiscommission.gov.au'

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Subject: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]

EXTERNAL EMAIL: STOP. CHECK. PROTECT.

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Executive Assistant s47F-personal privacy | s47F-personal privacy@ndis.gov.au

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From: s47F-personal privacy
To: s47E(d)-certain operations of agencies
Cc: s47E(d)-certain opera
Subject: RE: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
Date: 06 July 2026 08:53:31
Attachments: image001.png
image002.png
image003.png

Hello s47F-personal privacy

On behalf of DSS, I endorse the extension of the current FFT MOU to 31 December 2026.

I note that the description of DSS is out-of-date in the current MOU, but accept that will be rectified in the new version that will be prepared.

Kind Regards,

s47F-person

From: s47F-personal privacy **On Behalf Of** s47E(d)-certain operations of agencies
Sent: Friday, 3 July 2026 2:05 PM
To: s47F-personal privacy @servicesaustralia.gov.au' ; s47F-personal privacy ; s47F-personal privacy @acic.gov.au' ; s47F-personal privacy @afp.gov.au' ; s47F-personal privacy ; s47F-personal privacy @ato.gov.au' ; s47F-personal privacy ; s47F-personal privacy @dva.gov.au' ; s47F-personal privac
Cc: s47F-personal privacy ; s47E(d)-certain operations of agencies @acic.gov.au' ; s47E(d)-certain operations of agencies @servicesaustralia.gov.au' ; s47F-personal privacy @ag.gov.au' ; s47F-personal privacy @acic.gov.au' ; s47F-personal privacy @afp.gov.au' ; s47F-personal privacy ; s47F-personal privacy ' ; s47F-personal privacy ; s47F-personal privacy @ato.gov.au' ; s47F-personal privacy ; s47F-personal privacy @health.gov.au' ; s47F-personal privacy @Health.gov.au' ; s47F-personal privacy @education.gov.au' ; s47F-personal privacy ; s47F-personal privacy @servicesaustralia.gov.au' ; s47E(d)-certain operations of agencies @servicesaustralia.gov.au' ; s47F-personal privacy @servicesaustralia.gov.au' ; s47F-personal privacy @servicesaustralia.gov.au'
Subject: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]

Dear IDC Members

I am writing to seek your FFT Inter-Departmental Committee (IDC) member endorsement to extend the current FFT Memorandum of Understanding (MOU) **from 30th June 2026 to 31st December 2026**.

The current MOU is attached. This written request is in line with Section 5a of the current MOU, where a decision can be made in writing by the IDC to extend the duration of the MOU.

Extending the existing MOU will:

- Allow FFT to keep operating under the current MOU.
- Allow time for continued engagement with all FFT agencies on repositioning the taskforce into FFT2.0.
- Provide time for a new draft MOU to be prepared, presented to IDC and signed by

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all FFT agencies.

At the August IDC, we will put a proposal to IDC that will include how we will re-scope a new version of the MOU.

Can I please seek your response via return email by **COB 10th July?**

If you wish to discuss, please do not hesitate to reach out.

I will send communication to All FFT agencies regarding the outcome of this process, highlighting the extension of the current MOU and intention to have a new version in 2026.

Kind regards,

s47F-personal privacy

s47F-personal privacy **(she/her)**
Acting Branch Manager, Fraud Fusion Taskforce Capability
Integrity Transformation & Technology Services Group
National Disability Insurance Agency
M s47F-personal privacy
Email s47F-personal privacy @ndis.gov.au
Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au



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From: s47F-personal privacy
To: s47F-personal privacy
Cc: s47E(d)-certain operations of agencies; s47F-personal privacy s47E(d)-certain operations of agencies s47F-personal privacy
Subject: RE: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
Date: 10 July 2026 08:08:16
Attachments: image004.png
image005.png
image006.png
image007.png
image008.png
image009.jpg
image010.png
image011.png
image012.png

Good morning s47F-personal privacy

DVA's agreement to extend the MOU is noted. Many thanks for your ongoing support.

Warm regards,

s47F-personal privacy

Assistant Director, Strategy and Governance

Mobile: s47F-personal privacy

Email: s47F-personal privacy@ndis.gov.au

From: s47F-personal privacy

Sent: Friday, 10 July 2026 6:35 AM

To: s47F-personal privacy

Cc: s47E(d)-certain operations of agencies; s47F-personal privacy

Subject: FW: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]

Good morning s47F-personal privacy

DVA agrees to the extension.

Kind regards,

s47F-personal privacy | First Assistant Secretary

Provider Integrity Division

Department of Veterans' Affairs

s47F-personal privacy@dva.gov.au

s47F-personal privacy

?????????

From: s47F-personal privacy@ndis.gov.au> **On Behalf Of** s47E(d)-certain operations of agencies

Sent: Friday, 3 July 2026 2:05 PM

To: s47F-personal privacy@servicesaustralia.gov.au' <s47F-personal privacy@servicesaustralia.gov.au>; s47F-personal privacy@ndis.gov.au>; s47F-personal privacy@acic.gov.au' <s47F-personal privacy@acic.gov.au>; s47F-personal privacy@afp.gov.au' <s47F-personal privacy@afp.gov.au>;

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s47F-personal privacy@ag.gov.au>; 'J s47F-personal privacy@ato.gov.au' s47F-personal privacy@ato.gov.au>; s47F-personal privacy <s47F-personal privacy@education.gov.au>; s47F-personal priv @dva.gov.au>; s47F-personal privacy@ndiscommission.gov.au' <s47F-personal privacy@ndiscommission.gov.au>

Cc: s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privac @ndis.gov.au>; s47E(d)-certain operations of agencies @ndis.gov.au>; s47E(d)-certain operations of agencies@acic.gov.au' <s47E(d)-certain ope @acic.gov.au>; s47E(d)-certain operations of agencies@servicesaustralia.gov.au' <s47E(d)-certain operations of agencie@servicesaustralia.gov.au>; s47F-personal privacy@ag.gov.au' <s47F-personal privacy@ag.gov.au>; s47F-personal privacy@acic.gov.au' s47F-personal privacy@acic.gov.au>; s47F-personal privacy@afp.gov.au' s47F-personal privacy@afp.gov.au>; s47F-personal privacy @afp.gov.au>; s47F-personal privacy @afp.gov.au>; s47F-personal priv @ag.gov.au>; s47F-personal privacy@ato.gov.au' <s47F-personal privacy@ato.gov.au>; s47F-personal privacy@ato.gov.au>; s47F-personal privacy@health.gov.au' <s47F-personal privacy@health.gov.au>; s47F-personal privacy@Health.gov.au' <s47F-personal privacy@Health.gov.au>; s47F-personal privacy@education.gov.au' <s47F-personal privacy@education.gov.au>; s47F-personal privacy @dss.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy@ndiscommission.gov.au' <s47F-personal privacy@ndiscommission.gov.au>; s47F-personal privacy @servicesaustralia.gov.au>; s47E(d)-certain operations of agencies@servicesaustralia.gov.au' <s47E(d)-certain operations of agencies@servicesaustralia.gov.au>; s47F-personal privacy@servicesaustralia.gov.au' s47F-personal privacy@servicesaustralia.gov.au>; s47F-personal privacy@servicesaustralia.gov.au' <s47F-personal privacy@servicesaustralia.gov.au>

Subject: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]

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th

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Kind regards,
s47F-personal privacy

s47F-personal privacy **(she/her)**
Acting Branch Manager, Fraud Fusion Taskforce Capability
Integrity Transformation & Technology Services Group
National Disability Insurance Agency
M s47F-personal privacy
Email s47F-personal privacy @ndis.gov.au
Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au



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From: s47F-personal privacy
To: s47E(d)-certain operations of agencies
Cc: s47F-personal privacy s47E(d)-certain operations of agencies
Subject: RE: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
Date: 03 July 2026 16:52:25
Attachments: image004.png
image005.png
image006.png
image007.png
image008.png

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s47F-personal privacy

I am happy to endorse as the NDIS Commission's IDC member.

Thanks

s47F-personal privacy

If using assistive technology, the main message ends here. See the signature, acknowledgement of country, disclaimer, and privacy notice below.

s47F-personal privacy

She/Her

Deputy Commissioner & Registrar

Regulatory Operations

Phone 1800 035 544
Email s47F-personal privacy @NDISCommission.gov.au
Location Melbourne, VIC (AEST GMT +10)
EA s47F-personal privacy @NDISCommission.gov.au

We acknowledge the traditional owners of country across Australia. We recognise their continuing connection to the land, sea, and community. We pay our respects to elders, past and present, and extend that respect to all First Nations peoples.

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From: s47F-personal privacy **On Behalf Of** s47E(d)-certain operations of agencies
Sent: Friday, 3 July 2026 2:05 PM
To: s47F-personal privacy @servicesaustralia.gov.au' ; s47F-personal privacy @acic.gov.au' ; s47F-personal privacy @afp.gov.au' ; s47F-personal privacy @ato.gov.au' ; s47F-personal privacy @dva.gov.au' ; s47F-personal privac
Cc: s47F-personal privacy ;

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s47E(d)-certain operations of agencies @acic.gov.au' ; s47E(d)-certain operations of agencies @servicesaustralia.gov.au' ; s47F-personal privacy @ag.gov.au' ; s47F-personal privacy @acic.gov.au' ; s47F-personal privacy @afp.gov.au' ; s47F-personal privacy @ato.gov.au' ; s47F-personal privacy @health.gov.au' ; s47F-personal privacy @Health.gov.au' ; s47F-personal privacy @education.gov.au' ; s47F-personal privacy @servicesaustralia.gov.au' ; s47E(d)-certain operations of agencies @servicesaustralia.gov.au' ; s47F-personal privacy @servicesaustralia.gov.au' ; s47F-personal privacy @servicesaustralia.gov.au'

Subject: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]

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Kind regards,

s47F-personal privacy

s47F-personal privacy (she/her)
Acting Branch Manager, Fraud Fusion Taskforce Capability
Integrity Transformation & Technology Services Group
National Disability Insurance Agency
M s47F-personal privacy
Email s47F-personal privacy @ndis.gov.au
Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au

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From: s47F-personal privacy
To: FRAUDFUSIONTASKFORCE; s47F-personal privacy@servicesaustralia.gov.au"; s47F-personal privacy @acic.gov.au"; s47F-personal privacy@afp.gov.au"; s47F-personal privacy@ato.gov.au"; s47F-personal privacy@dva.gov.au"; s47F-personal privacy@ndiscommission.gov.au"
Cc: s47F-personal privacy; s47E(d)-certain operations of agenc@acic.gov.au"; s47E(d)-certain operations of@servicesaustralia.gov.au"; s47F-personal privacy@ag.gov.au"; s47F-personal privacy@acic.gov.au"; s47F-personal privacy@afp.gov.au"; s47F-personal privacy @ato.gov.au"; s47F-personal privacy@health.gov.au"; s47F-personal privacy@Health.gov.au"; s47F-personal privacy @ndiscommission.gov.au"; s47F-personal privacy@servicesaustralia.gov.au"; s47E(d)-certain operations of agencies@servicesaustralia.gov.au"; s47F-personal privacy@servicesaustralia.gov.au"; s47F-personal privacy@servicesaustralia.gov.au"
Subject: RE: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
Date: 10 July 2026 15:09:58
Attachments: image004.jpg
image005.png
image006.png
image007.png

OFFICIAL: Sensitive

Good afternoon team

Endorsed by the Department of Education, look forward to the subsequent discussion.

Regards

s47F-personal privacy

s47F-personal privacy (he/him)
First Assistant Secretary, Child Care Integrity Division | Chief AI Officer
Australian Government Department of Education
Phone s47F-personal privacy | Mobile s47F-personal privacy
Website | LinkedIn | Instagram | Facebook | X | Newsroom

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A close up of a blue and orange background Description automatically generated

The Department of Education acknowledges the Traditional Owners and Custodians of Country throughout Australia and their continuing connection to land, waters and community. We pay our respects to them and their cultures, and Elders past and present.

The artwork *Guwanyi wingara yirabana* is our story. It means 'learning journey' in Dharug/Darug language. Designed by Trevor Eastwood from Dalmarri with our people, the artwork was made by many hands in a powerful gesture showcasing reconciliation in action.

OFFICIAL: Sensitive

From: s47F-personal privacy **On Behalf Of** s47E(d)-certain operations of agencies
Sent: Friday, 3 July 2026 2:05 PM
To: s47F-personal privacy@servicesaustralia.gov.au' ; s47F-personal privacy @acic.gov.au' ; s47F-personal privacy@afp.gov.au' ; s47F-personal privacy @ato.gov.au' ; s47F-personal privacy @dva.gov.au' ; s47F-personal privacy@ndiscommission.gov.au'
Cc: s47F-personal privacy ; s47E(d)-certain operations of agencies @acic.gov.au' ; s47E(d)-certain operations of agencies@servicesaustralia.gov.au' ; s47F-personal privacy@ag.gov.au' ;

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@ndiscommission.gov.au' ;
s47F-personal privacy@servicesaustralia.gov.au' ;
s47E(d)-certain operations of agencies@servicesaustralia.gov.au' ; s47F-personal privacy@servicesaustralia.gov.au' ;
s47F-personal privacy@servicesaustralia.gov.au'

Subject: For Action: COB 10/07 | FFT MOU - Extension of existing MOU
[SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

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Kind regards,

s47F-personal privacy

s47F-personal privacy **(she/her)**
Acting Branch Manager, Fraud Fusion Taskforce Capability
Integrity Transformation & Technology Services Group
National Disability Insurance Agency
M s47F-personal privacy

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Email s47F-personal privacy @ndis.gov.au
Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au



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To: s47E(d)-certain operations of agencies ; s47F-personal privacy @acic.gov.au"; s47F-personal privacy @atp.gov.au"; s47F-personal privacy @ato.gov.au"; s47F-personal privacy @dva.gov.au"; s47F-personal privacy @ndiscommission.gov.au"; s47F-personal privacy @servicesaustralia.gov.au
Cc: s47F-personal privacy ; s47E(d)-certain operations of agencies @acic.gov.au"; s47E(d)-certain operations of @servicesaustralia.gov.au"; s47F-personal privacy @ag.gov.au"; s47F-personal privacy @acic.gov.au"; s47F-personal privacy @afp.gov.au"; s47F-personal privacy @ato.gov.au"; s47F-personal privacy @health.gov.au"; s47F-personal privacy @Health.gov.au"; s47F-personal privacy @education.gov.au"; s47F-personal privacy @ndiscommission.gov.au"; s47F-personal privacy @servicesaustralia.gov.au"; s47E(d)-certain operations of agencies @servicesaustralia.gov.au"; s47F-personal privac @servicesaustralia.gov.au"; s47F-personal privacy @servicesaustralia.gov.au"; s47F-personal privac
Subject: IDC Update | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
Date: 16 July 2026 14:43:38
Attachments: image004.png
image005.png
image006.png
image007.png
image008.png
image009.png

Dear IDC Members,

This morning, I wrote to the IDC Co-Chairs to confirm this was a successful exercise and we have achieved IDC endorsement to extend the current FFT Memorandum of Understanding (MOU) **from 30th June 2026 to 31st December 2026**.

From here, we will:

- Provide an update to all FFT primary contacts and include this in the next FFT Status Update.
- Continue drafting the next iteration of the FFT MOU for further discussion at the August IDC.

Many thanks to everyone. Please do not hesitate to reach out if you wish to discuss.

Kind regards,

s47F-personal privacy

s47F-personal privacy **(she/her)**

Acting Branch Manager, Fraud Fusion Taskforce Capability

Integrity Transformation & Technology Services Group

National Disability Insurance Agency

M s47F-personal privacy

Email s47F-personal privacy @ndis.gov.au

Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au

NDIA logo

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Cc: s47F-personal privacy ; s47E(d)-certain operations of agencies@acic.gov.au' ; s47E(d)-certain operations of agencies@servicesaustralia.gov.au' ; s47F-personal privacy@ag.gov.au' ; s47F-personal privacy@acic.gov.au' ; s47F-personal privacy@afp.gov.au' ; s47F-personal privacy@ato.gov.au' ; s47F-personal privacy@health.gov.au' ; s47F-personal privacy@Health.gov.au' ; s47F-personal privacy@education.gov.au' ; s47F-personal privacy@ndiscommission.gov.au' ; s47F-personal privacy@servicesaustralia.gov.au' ; s47E(d)-certain operations of agencies@servicesaustralia.gov.au' ; s47F-personal privacy@servicesaustralia.gov.au' ; s47F-personal privacy@servicesaustralia.gov.au'
Subject: For Action: COB 10/07 | FFT MOU - Extension of existing MOU
[SEC=OFFICIAL:Sensitive]

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If you wish to discuss, please do not hesitate to reach out.

I will send communication to All FFT agencies regarding the outcome of this process, highlighting the extension of the current MOU and intention to have a new version in 2026.

Kind regards,

s47F-personal privacy

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s47F-personal privacy **(she/her)**
Acting Branch Manager, Fraud Fusion Taskforce Capability
Integrity Transformation & Technology Services Group
National Disability Insurance Agency
M s47F-personal privacy
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Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au



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From: s47F-personal privacy
To: s47F-personal privacy @servicesaustralia.gov.au; s47F-personal privacy
Cc: s47E(d)-certain operations of agencies @servicesaustralia.gov.au"; s47E(d)-certain operations of @servicesaustralia.gov.au"; s47F-personal privacy @servicesaustralia.gov.au"; s47F-personal privacy
Subject: Co-Chair Update | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]
Date: 16 July 2026 08:38:39
Attachments: image002.png
image003.png
image004.png
image005.png
image006.png
image007.png

Dear s47F-person and s47F-personal privacy,

I wanted to confirm to you both as FFT Co-Chairs, that this was a successful exercise and we have achieved IDC endorsement to extend the current FFT Memorandum of Understanding (MOU) **from 30th June 2026 to 31st December 2026**.

From here, we will:

- Provide an update to all IDC Members.
- Provide an update to all FFT primary contacts and include this item in the next FFT Status Update.
- Continue drafting the next iteration of the FFT MOU for further discussion at the August IDC.

Please do not hesitate to reach out if you wish to discuss.

Kind regards,

s47F-personal privacy
s47F-personal privacy **(she/her)**
Acting Branch Manager, Fraud Fusion Taskforce Capability
Integrity Transformation & Technology Services Group
National Disability Insurance Agency
M s47F-personal privacy
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NDIA logo

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From: s47F-personal privacy @ndis.gov.au> **On Behalf Of** s47E(d)-certain operations of agencies

Sent: Friday, 3 July 2026 1:35 PM

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Cc: s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47E(d)-certain operations of agencies @ndis.gov.au>; s47E(d)-certain operations of agencies @acic.gov.au' <s47E(d)-certain operations of agencies @acic.gov.au>; s47E(d)-certain operations of agencies @servicesaustralia.gov.au' <s47E(d)-certain operations of agencies @servicesaustralia.gov.au>; s47F-personal privacy @ag.gov.au' s47F-personal privacy @ag.gov.au>; s47F-personal privacy @acic.gov.au' s47F-personal privacy @acic.gov.au>; s47F-personal privacy @afp.gov.au' <s47F-personal privacy @afp.gov.au>; s47F-personal privacy @afp.gov.au>; s47F-personal privacy @afp.gov.au>; s47F-personal privacy @ag.gov.au>; s47F-personal privacy @ato.gov.au' s47F-personal privacy @ato.gov.au>; s47F-personal privacy @ato.gov.au>; s47F-personal privacy @health.gov.au' <s47F-personal privacy @health.gov.au>; s47F-personal privacy @Health.gov.au' <s47F-personal privacy @Health.gov.au>; s47F-personal privacy @education.gov.au' <s47F-personal privacy @education.gov.au>; s47F-personal privacy @dss.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndis.gov.au>; s47F-personal privacy @ndiscommission.gov.au' s47F-personal privacy @ndiscommission.gov.au>; s47F-personal privacy @servicesaustralia.gov.au' <s47F-personal privacy @servicesaustralia.gov.au>; s47E(d)-certain operations of agencies @servicesaustralia.gov.au' <s47E(d)-certain operations of agencies @servicesaustralia.gov.au>; s47F-personal privacy @servicesaustralia.gov.au' s47F-personal privacy @servicesaustralia.gov.au>; s47F-personal privacy @servicesaustralia.gov.au' s47F-personal privacy @servicesaustralia.gov.au>

Subject: For Action: COB 10/07 | FFT MOU - Extension of existing MOU [SEC=OFFICIAL:Sensitive]

Dear IDC Members

I am writing to seek your FFT Inter-Departmental Committee (IDC) member endorsement to extend the current FFT Memorandum of Understanding (MOU) **from 30th June 2026 to 31st December 2026**.

The current MOU is attached. This written request is in line with Section 5a of the current MOU, where a decision can be made in writing by the IDC to extend the duration of the MOU.

Extending the existing MOU will:

- Allow FFT to keep operating under the current MOU.

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- Allow time for continued engagement with all FFT agencies on repositioning the taskforce into FFT2.0.
- Provide time for a new draft MOU to be prepared, presented to IDC and signed by all FFT agencies.

At the August IDC, we will put a proposal to IDC that will include how we will re-scope a new version of the MOU.

Can I please seek your response via return email by **COB 10th July?**

If you wish to discuss, please do not hesitate to reach out.

I will send communication to All FFT agencies regarding the outcome of this process, highlighting the extension of the current MOU and intention to have a new version in 2026.

Kind regards,

s47F-personal privacy

s47F-personal privacy **(she/her)**
Acting Branch Manager, Fraud Fusion Taskforce Capability
Integrity Transformation & Technology Services Group
National Disability Insurance Agency
M s47F-personal privacy
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Executive Assistant s47F-personal privacy | s47F-personal privacy @ndis.gov.au

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****
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From: s47E(d)-certain operations of agencies

Sent: Thursday, July 16, 2026 15:18

To: s47E(d)-certain operations of agencies; 's47F-personal privacy @acic.gov.au'; s47F-personal privacy @acnc.gov.au; s47F-personal privacy @afp.gov.au'; s47F-personal privacy @ag.gov.au'; s47F-personal privacy @asic.gov.au; s47F-personal privacy @asic.gov.au; s47F-personal privacy @austrac.gov.au'; s47F-personal privacy @cdpp.gov.au; s47F-personal privacy @cdpp.gov.au; 's47F-personal privacy @cdpp.gov.au'; s47F-personal privacy @comcare.gov.au'; s47F-personal privacy @dewr.gov.au; s47F-personal privacy @dewr.gov.au; s47F-personal privacy @dewr.gov.au'; s47F-personal privacy @industry.gov.au; s47F-personal privacy @health.gov.au; 's47F-personal privacy @health.gov.au'; s47F-personal privacy @health.gov.au; s47F-personal privacy @Health.gov.au; s47F-personal privacy @education.gov.au; s47F-personal privacy @dva.gov.au'; s47F-personal privacy @ndiscommission.gov.au'; 's47F-personal privacy @ndiscommission.gov.au'; s47F-personal privacy @niaa.gov.au; 's47F-personal privacy @niaa.gov.au'; s47F-personal privacy @ORIC.gov.au; s47F-personal privacy @psr.gov.au; s47F-personal privacy @tpb.gov.au'

Cc: s47F-personal privacy; 's47E(d)-certain operations of agencies @servicesaustralia.gov.au'; 's47E(d)-certain operations of agencies @ato.gov.au'; s47E(d)-certain operations of agencies @acic.gov.au; s47E(d)-certain operations of agencies

Subject: Fw: FFT Memorandum of Understanding Extension Endorsed by Inter-Departmental Committee

Dear FFT Primary Contacts,

I am pleased to advise that the FFT Inter-Departmental Committee (IDC) has endorsed an extension of the current Fraud Fusion Taskforce (FFT) Memorandum of Understanding (MOU) from **30 June 2026 to 31 December 2026**.

This extension has been approved under the provisions of the current MOU and ensures the FFT can continue operating under existing governance arrangements while work progresses on the development of a refreshed MOU.

The extension will:

- Ensure continuity of FFT operations and collaboration across partner agencies.
- Allow further engagement with FFT agencies as part of the FFT 2.0 repositioning work.
- Provide time to develop, consult on and finalise a new MOU for

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consideration by the IDC at its August meeting.

Thank you for your agencies' ongoing support and engagement throughout this process. We look forward to continuing our collaboration as we shape the future direction of the FFT.

If you have any questions, please contact myself or s47E(d)-certain operations of agencies@ndis.gov.au.

Kind regards,

s47F-personal privacy

s47F-personal privacy

Acting Branch Manager, Fraud Fusion Taskforce Capability
National Disability Insurance Agency
M s47F-personal privacy
Email s47F-personal privacy@ndis.gov.au

Executive Assistant s47F-personal privacy | s47F-personal privacy@ndis.gov.au

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Fraud Fusion Taskforce

Inter-Departmental Committee Meeting Minutes

13 June 2024, 1300-1500 AEST

Co-Chairs:

John Dardo, Deputy CEO Integrity Transformation and Fraud Fusion Taskforce, **NDIA**

Chris Birrer, Deputy CEO Payments and Integrity, **Services Australia**

Contact: s47F-personal privacy Secretariat, Fraud Fusion Taskforce, NDIA **P:** s47F-personal privacy

Members:

Australian Federal Police (AFP)
Adam Rice, Manager, Economic, Corporate Crime and Corruption, Crime Command *(proxy for Paula Hudson)*

Australian Criminal Intelligence Commission (ACIC)
Jennifer Hurst, Executive Director Intelligence Operations

Australian Taxation Office (ATO)
Louise Clarke, Deputy Commissioner Integrated Compliance (*proxy for John Ford)*

NDIS Quality and Safeguards Commission (NDIS Commission)
Catherine Myers, Deputy Commissioner Regulatory Operations (Registrar)

Attendees:

Australian Criminal Intelligence Commission (ACIC)
Anita Van Hilst, National Manager, Operational Strategy
s47F-personal privacy Acting Director, Fraud Fusion Centre

Australian Federal Police (AFP)
s47F-personal privacy Detective Acting Inspector
s47F-personal privacy Acting Superintendent

Attorney General's Department (AGD)
Pierre Skorich, Acting Assistant Secretary, Fraud Prevention and Anti-Corruption Branch

Australian Taxation Office (ATO)
Helen Wilson, Assistant Commissioner, System Integrity Program
s47F-personal privacy Director, Fraud Fusion Taskforce & Government Payments Program
s47F-personal privacy Acting Assistant Commissioner, Policy, Analysis & Legislation *(agenda 5 13:37 – 1400 AEST)*

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Department of Social Services (DSS)
Amanda Lee, Group Manager
s47F-personal privacy Branch Manager, Audit and Assurance

National Disability Insurance Agency (NDIA)
Kitsa Papadopoulos, General Manager, Fraud Fusion Taskforce
Richard Honey, Branch Manager, Fraud Fusion Taskforce Capability Branch
s47F-personal privacy Assistant Director, Governance, Assurance and Risk
s47F-personal privacy Governance Officer, Governance, Assurance and Risk
s47F-personal privacy Governance Officer, Governance, Assurance and Risk

Services Australia
Luke Morrish, Acting General Manager, Fraud Control and Investigations Division
Barb Smith, Acting National Manager, Intelligence Branch
s47F-personal privacy Director, Interagency Fusion, Intelligence Branch
Leo Lahey, National Manager of the Fraud Investigation Branch

Treasury
Chris Leggett, Assistant Secretary, Law Division *(agenda 5 13:42 – 14:00)*

Apologies:

Australian Taxation Office (ATO)
John Ford, Deputy Commissioner Integrated Compliance

Australian Federal Police (AFP)
Paula Hudson, Acting Assistant Commissioner
Ian McCartney, Deputy Commissioner
Kirsty Schofield, Assistant Commissioner
s47F-personal privacy Inspector

Attorney General's Department (AGD)
Elizabeth Brayshaw, First Assistant Secretary, Integrity Frameworks Executive
s47F-personal privacy Director, Capability and Communication

Department of Social Services (DSS)
Robyn Shannon, Deputy Secretary, Disability and Carers Stream

NDIS Commission
Mahashini Krishna, Assistant Commissioner, Regulatory Campaigns and Projects

Treasury
Richard Maher, Assistant Secretary, Tax System Branch, Personal and Indirect Tax and Charities Division, Revenue Group *(agenda 5)*

1. Welcome and apologies

Co-chair Chris Birrer opened the meeting at 1:00pm AEST and welcomed members.

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Taskforce Management Office (TMO) confirmed ahead of the meeting members and attendees held appropriate Security Clearances.

No conflict of interests was declared by members.

s22(1)(a)(ii)-irrelevant material

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s22(1)(a)(ii)-irrelevant material

7. FFT Draft Data Governance Framework (endorsement)

Richard Honey presented the draft FFT Data Governance Framework for endorsement and provided IDC with a verbal update as follows:

- The Framework was widely consulted on via IOC and the DSWG, with opportunity to contribute open to all 19 FFT Members.
- The Framework is intended to foster a culture of trust and will apply to all agencies party to the FFT MOU, while acknowledging each agency is responsible for acting in accordance with their internal policies and procedures, and compliance with legal and ethical requirements.

IDC endorsed the FFT Data Governance Framework.

s22(1)(a)(ii)-irrelevant material

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Australian Government
Fraud Fusion Taskforce

Fraud Fusion Taskforce Data Governance Framework

Version: V1.0

Date: June 2024

Division: Fraud Fusion Taskforce Division

Commencement: Endorsed by IDC on 13 June 2024.

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1. Introduction

The Fraud Fusion Taskforce (FFT) is committed to establishing and maintaining appropriate governance arrangements to support data sharing activities between FFT partner agencies to achieve FFT objectives.

1.1 Purpose

The FFT Data Governance Framework (the/this Framework) outlines governance arrangements and aims to foster a culture of trust within the FFT partner agencies to promote safe and secure data and intelligence sharing.

The Framework:

- Supports the effective delivery of FFT activities.
- Contributes to FFT objectives as outlined in the FFT Memorandum of Understanding (MOU) clause 5(4) and the Data Sharing Working Group Terms of Reference.
- Outlines the different mechanisms that facilitate data and intelligence sharing between FFT agencies and into the Fraud Fusion Centre (FFC).
- Sets the agenda for an aligning legal mechanism to share information.

1.2 Context and environment

The FFT started in November 2022 and is a partnership between government agencies. **Appendix A** shows a list of current FFT partner agencies.

The purpose of the FFT is to improve payment integrity in government payment programs by detecting, preventing or reducing fraud and criminal activity within and

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against government programs. As per the MOU clause 5(2), the FFT has several focus areas: strategy and intelligence and operational.

This Framework is part of a suite of FFT Assurance documentation to ensure the consistent and safe delivery of FFT activities. The suite of FFT Assurance documentation includes the:

- FFT Risk Management Framework and Strategic Risk Register (in development).
- FFT Ethics and Human Oversight Framework (in development).
- FFT Communications and Engagement Plan (endorsed November 2023).
- FFT Data Governance Framework (this document).

The FFT is operational during a time of significant change and reform across the whole of Government, including the recent NDIS Review, Review of Secrecy Provisions and Privacy Reform. As the FFT evolves, these elements may impact the context and environment the FFT operates.

1.3 Scope

This Framework applies to all FFT agencies who are parties to the FFT MOU. It does not replace or supersede any internal data governance arrangements held by individual FFT agencies.

This Framework relates to data sharing for FFT strategic priorities and dataset exchange. The Data Sharing Working Group (DSWG) and the FFT MOU (clause 14 – Data, Information sharing and security) are important reference points for FFT partners to refer to when considering data sharing.

Each partner agency is responsible for acting in accordance with their own:

- Data policies and frameworks.

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- Data management (data quality, storage, stewardship and destruction).
- Data breaches.
- Individual legislative requirements relating to data sharing and data governance.
- Lawful and ethical data disclosures.

This Framework does not:

- Discount the accountability of individual agencies, their agency heads, and delegates to comply with individual legislative requirements, policies and procedures relating to data sharing and data governance.
- Cover case-level operational data sharing where the sharing has occurred under a pre-existing data sharing arrangement.

1.4 Consultation

The Framework has been developed in consultation with the Parties to the MOU, FFT Inter-Departmental Committee (IDC), Intelligence and Operations Committee (IOC), Strategic Prevention Committee (SPC), FFT Data Sharing Working Group (DSWG) and the Taskforce Management Office (TMO).

1.5 Contact Officer

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2. FFT Data Governance Approach

2.1 Australian Government Data

Australian Government data encompasses all data lawfully collected, created or held by a Commonwealth body, or on its behalf. Data can include a wide range of topics, from data dealing with the weather, personal and business data, through to freight and traffic movements, and agricultural yields.[1]

The Australian Government is developing a whole-of-government Data Governance Framework to define common rules, processes, and accountabilities for adoption across the Australian Public Service to ensure privacy and compliance of government data is maintained.[2]

In the FFT, there are a variety of data types and different ways to represent data. This framework covers data governance relating to FFT strategic priorities and dataset exchange.

This Framework does not supersede each partner agency's own data governance plans and/or frameworks.

2.2 Data sharing in the FFT Context

In accordance with the FFT MOU, datasets are collected and shared to support the FFT to identify, understand, target, prevent, and/or disrupt existing or emerging fraudulent activities and serious and organised crime entities, operating within identified government payment programs.

---

[1] *Share Data,* Share Data | Office of the National Data Commissioner, *Accessed 5 April 2024.*
[2] *Australian Government Data and Digital Strategy, Data Governance Framework (New) | Data and Digital. Accessed 4 April 2024.*

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This Framework acknowledges each partner agency has their own policies and procedures for data sharing and disclosures. Specific partners will have their own Request for Information (RFI) process for requesting datasets. Partner agencies should refer to existing FFT resources (i.e. DSWG and FFT MOU) when considering data sharing. Partner agencies should also seek internal or external legal advice to ensure the proposed data sharing arrangement is aligned to individual legislative requirements, policies and procedures relating to data sharing and data governance.

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Further work is underway to understand the delays in dataset exchange with the FFC. Further suggestions will be made as part of work underway in the Attorney-General's Department.

3. Data Governance Landscape

3.1 Data Governance

Intelligence and Operations Committee Data Sharing Working Group

The Intelligence and Operations Committee (IOC) Terms of Reference (ToR) sets out that working groups can be established to facilitate the operational objectives of the IOC as a sub-committee of the Inter-Departmental Committee (IDC).

Under Subclause 3(7) of the IOC ToR, the IOC may appoint a working group/s to assist with carrying out its function.

The Data Sharing Working Group (DSWG) provides oversight to specific areas of strategic operations and is responsible for identifying and managing data sharing governance arrangements that impact FFT activities, operations, and decisions. These are reported through meeting minutes and managed through regular update and review of the FFT Data Sharing Register.

The DSWG provides data sharing and governance oversight to IOC and the Strategic Prevention Committee (SPC).

Figure 1 at **Appendix B** is an image that shows how the different strategic and operational elements of the FFT interact with the different FFT committees and working groups.

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Fraud Fusion Centre Data Governance Plan

The FFC has been established as the hub for cross-government intelligence and tactical collaboration. The FFC is led by the Australian Criminal Intelligence Commission (ACIC) and assists with data and intelligence collection and analysis aimed at enhancing understanding of key vulnerabilities and identifying new disruption opportunities.

The FFC Data Governance Plan (**Appendix C**) establishes key principles and governance to the collection, use, storage, disclosure and destruction of the data exchanged within the FFC. The key objectives of the FFC Data Governance Plan include:

- Build understanding across FFC members and their agencies of FFC data collection, use and dissemination requirements and roles and responsibilities.
- Build a culture of trust and data sharing within the FFC and their agencies to support effective delivery of Government objectives.
- Member agencies provide regular and timely access to trusted, accurate and reliable data, allowing its ongoing use and reuse.

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- ensure data is shared and managed in line with whole of Government standards and assist agencies in meeting their legislative and regulatory obligations.
- Support the FFC and their agencies to minimise risks around data, whilst extracting the maximum value from it.
- Establish appropriate mechanisms to support rapid and regular sharing of data and information by FFC agencies and external partners.

3.2 Legislation

The sharing and handling of data across all FFT agencies must comply with individual legislative requirements, policies and procedures relating to data sharing and data governance.

FFT decision-making regarding data must be made in accordance with Legislation associated with Data Governance, including but not limited to:

- *Data Availability and Transparency Act 2022 (Commonwealth)*
- *Privacy Act 1988 (Commonwealth)*
- *Public Governance, Performance and Accountability Act 2013 (Commonwealth)*
- *Archives Act 1983 (Cth)*
- *Australian Government Protective Security Policy Framework*
- *Performance and Accountability Act 2013.*

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4. FFT Governance

4.1 FFT Ethics and Human Oversight Framework

The FFT is committed to applying a sound ethical framework to support ethical conduct and decision making in relation to its activity and to achieve its purpose and objectives.

The FFT Ethics and Human Oversight Framework outlines the FFT's ethical decision-making framework and how ethical values and principles guide cross-agency decision-making to support ethical conduct and decision-making.

Some considerations that need to be addressed in FFT activity to achieve ethically sound governance and operations include:

- Ensuring safety and wellbeing of participants and recipients of Australian government payment programs.
- Recognising how FFT activity (decisions, actions and operations) may impact the community and individuals.
- Ensuring a human oversees or reviews decisions if agencies use automation to gather and analyse information.
- Ensuring data and information is kept safe, protected and disclosed securely.

Partner agencies will also be informed by their own individual data ethic frameworks to inform decision-making by the FFT.

4.2 FFT Risk Management Framework

The FFT is committed to establishing an effective system of oversight to identify, assess, manage, and report on material shared risks in relation to the FFT's activities in achieving its goals and objectives.

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The FFT Risk Management Framework outlines the FFT's approach to embedding effective risk management in relation to FFT activities, to ensure appropriate oversight of shared risks is maintained in achieving its goals and objectives. The FFT Risk Management Strategy and FFT Strategic Risk Register supports the FFT Risk Management Framework.

The FFT Strategic Risk Register includes material shared strategic risks[3] to ensure the IDC, and other FFT governance committees, maintain appropriate oversight to support ethical, risk balanced decision-making in relation to the risks affecting multiple agencies in the taskforce in the execution of its purpose, including data sharing activities between FFT agencies.

4.3 Managing the Data Governance Framework

Reporting

Timely and accurate reporting is essential for IDC and FFT Governance Committees to maintain oversight and ensure the FFT is complying with its Frameworks and appropriately managing data governance, any associated risks and ethical issues, and is supported to make informed decisions on data sharing.

The TMO will coordinate FFT assurance activity to monitor compliance with FFT Frameworks and Registers. This includes compliance with the Data Governance Framework. This will ensure the IDC has effective oversight and can monitor the successful implementation of the Framework.

The FFT assurance process will involve the TMO seeking quarterly updates on data sharing from the FFT governance committees, working groups and partner agencies.

[3] Significant risks that extend across entities and may prevent the FFT from executing or achieving its strategic objectives due to internal and external factors.

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This information will inform the assurance reporting dashboard for IDC. TMO will prepare the paper and assurance reporting dashboard for quarterly reporting to IDC.

Review

The FFT is committed to continuous improvement. The TMO will coordinate a review of this Framework at least annually to ensure controls continue to be relevant, effective and address emerging data sharing risks including substantial changes in the FFT's structure, functions, or activities.

This will ensure that:

- The FFT Data Governance Framework and respective registers reflect the FFT's operating environment.
- Data Governance processes continue to be effective.
- Data sharing reporting continues to provide information necessary to enable delegates to make informed decision making, maintain appropriate oversight, and enable continuous improvement; and
- Data Governance continues to effectively contribute to delivering the FFT's purpose and objectives.

The IDC will be provided with a review report and the IDC will need to endorse any changes made to the FFT Data Governance Framework.

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5. Appendices

Appendix A – FFT Background

The Fraud Fusion Taskforce (FFT) is a multi-agency collaboration to strengthen the Government's approach to sharing data intelligence and coordinating action of fraud committed by serious and organised crime entities with the aim of reducing fraud across government payment programs.

The FFT is co-led by National Disability Insurance Agency (NDIA) and Services Australia and currently includes the following agencies:

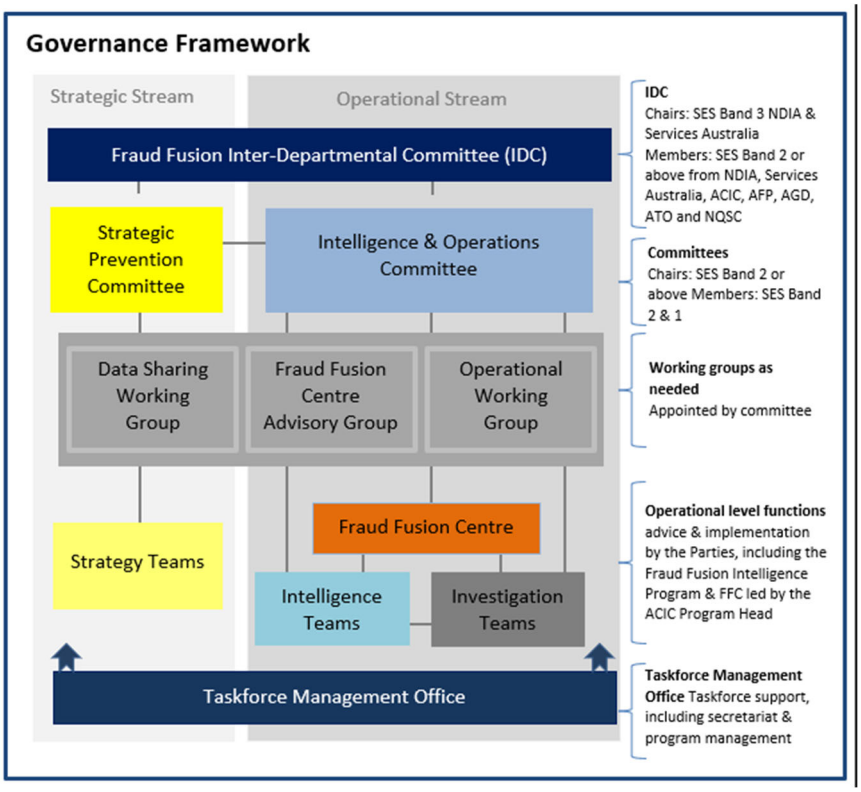
Stakeholder category	Agency
FFT lead agencies	• National Disability Insurance Agency (NDIA) • Services Australia
FFT Inter-Departmental Committee agencies	• NDIA • Services Australia • Australian Taxation Office (ATO) • Australian Criminal Intelligence Commission (ACIC) (responsible for Fraud Fusion Centre (FFC)) • Australian Federal Police (AFP) • NDIS Quality and Safeguards Commission (NQSC) • Attorney-General's Department (AGD) – Commonwealth Fraud Prevention Centre (CFPC)

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Stakeholder category	Agency
Other FFT partner agencies	• Australian Securities and Investments Commission (ASIC) • Australian Transaction Reports and Analysis Centre (AUSTRAC) • Commonwealth Director of Public Prosecutions (CDPP) • Department of Employment and Workplace Relations (DEWR) • Department of Veterans' Affairs (DVA) • Department of Education (DoE) • Department of Health and Aged Care (DoHAC) • Department of Social Services (DSS) • Australian Charities and Not for Profit Commission (ACNC) • Australian Skills Quality Authority (ASQA) • National Indigenous Australians Agency (NIAA) • Professional Services Review (PSR).

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Appendix B – Figure 1



Appendix C – Fraud Fusion Centre Data Governance Plan

Refer to PDF document attached.

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